

Clean Energy Cooperative Inc.

Developing Community through Clean Energy in Northeast PA Learn More at www.CleanEnergy.Coop

PA Community Solar Struggles without Community Solar Legislation

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How Our Cooperative Started

Started in July 2013 as a 'circle' within non-profit Sustainable Energy Education and Development Support (SEEDS), to:

- Demonstrate a renewable <u>energy</u> project at the community level
- <u>Invest</u> in our community to generate a positive 'return' for everyone
- Stretch beyond what SEEDS could do (as a non-profit)



- In May 2014, we spun-off as an independent for-profit legal entity
- Currently 80 individuals and local organizations have paid a \$100 one-time membership fee to become a Co-op member-owner
- Have invested over \$235,000 in 3 solar PV systems so far
- Fundraising now for our 4th + 5th 'Community Solar' systems

Clean Energy Cooperative Inc. Mission Statement

To sustainably develop renewable energy resources for a healthy and just energy future for our community, using local investment and providing positive returns to its members.

Why a Cooperative?

- It's about Community, Ownership and Governance
- One member = one vote (not: \$\$\$ = votes)
- Community benefit takes priority over profits
- But, IT IS A BUSINESS, and has to make money to justify continuing investments (donations ≠ sustainable)
- "Slow Money" Business Model: Long-term and modest returns are acceptable because more of the money stays local, is managed by trusted individuals, and it provides other non-financial benefits to the investors within their local community



More about Co-ops

The Co-op Advantage:

- Allow aggregation of smaller amounts of capital from many people
- Together a group of individuals can do what no single person can do
- The cooperative can be organized as a legal entity, so liability is mostly tied to the corporate entity

Familiar Names/Brands:

- Associated Press
- Sunkist
- Land O' Lakes
- Stoneyfield Farms
- Organic Valley
- Welch's (National Grape)
- REI (Recreational Equipment Inc.)
- Most Food Co-ops
- Any Rural Electric Co-op
- Any Credit Union

Why Sustainable Clean Energy?

- The US and our regional economy <u>needs</u> to transition away from fossil fuels. We want to show how this happens locally.
- Renewable energy requires significant up-front capital, yet has many positive and long-term impacts, both financially and other benefits.
- In 2010 our RURAL area was 3rd per capita in PA for installed solar PV.
 We've had little progress since, while financing has advanced other places.
- Conservation first! The cleanest energy is the kWhr that is never used!

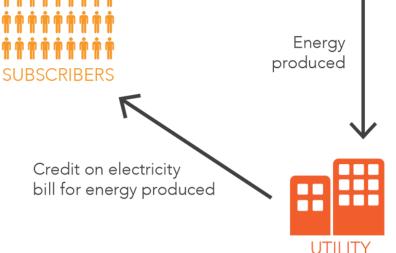


What is Community Solar?

Various definitions, but most legislation has three main parties:

Subscription for portion of solar production





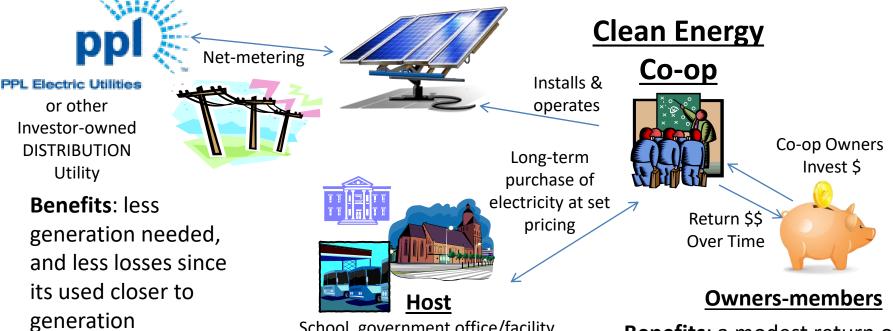
Community Solar Project

Other wording/types you may hear include:

- Solar Gardens
- Virtual Net-metering
- Community-owned
- Community-supported

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Clean Energy Co-op's First Solar PV Project



School, government office/facility, community center, pool, YMCA, church, or most any non-profit building. Iocally a

Benefits: known future pricing for electricity generated on-site, consuming less fossil/nuclear fuels, demonstration of renewable energy **Benefits**: a modest return on that investment along with locally generated renewable energy that reduces emissions and helps the community

Our Co-op's First Project: Install Solar PV on **the cooperage**.

A non-profit community center on Main Street in Honesdale PA, originally built in 1861 as a cooperage



- Letter of Intent signed in September 2014
 - 100% of the building's annual electricity from PV \rightarrow 27kW
 - Financed via 25-year Power Purchase Agreement
- PPA signed with the building owner in June 2015
- USDA REAP grant for 25% awarded in October 2015
- Installation completed December 15th!

Some of the Challenges:

- Forming the Co-op as legal entity required lawyering!
- Building structure has interior wooden-beam tensioned truss
- Host needed to replace roof and demolish an unused brick chimney prior to PV install



- Utility electricity prices for commercial were 8-10 cents, so a positive business case for 20-year PPA was difficult
- More lawyering for Private Offering Memorandum for Preferred Shares to <u>only</u> PA-resident Co-op members

Unexpected Challenges:

- Roof is not flat; slopes to the west. Slope on eastern part exceeds 5 degrees; usual ballast systems refused warranty
- New mounting supplier insisted on extra roof access space, so could no longer fit 27kW except with premium SunPower PV modules
- No local SunPower dealer
- Too expensive!!
- Insurance problems:
 - Co-op's General Liability
 - Host's Commercial Property policy
- Can't easily take advantage of 30% federal tax credit



2016-18: 'Community-Financed' Solar

2016: Talked with many candidate nonprofit hosts, but none signed up 2017: Issued a 15-year low-interest loan to The Anthill Farm for a 38kW array on their barn. Was immediately cashflow positive for the farm!

2018: Similar loan to Willow Wisp Organic Farm for a 50kW barn roof array. Interest paid < utility electricity costs

These are both 'sustainable' farms that grow food for local consumption, and

- As for-profit businesses, can use the tax credits and depreciation themselves
- Awarded USDA REAP grants directly
- Use 'Virtual Meter Aggregation' to share the electricity generated with other farm buildings on separate PPL meters.





Taking on 2 Projects in 2019

- Loan for 22.7kW grnd-mount at another Wayne county farm. Already successful REAP grant!
- 2. A PPA with Wayne County government for 31.5kW array on the roof of The Stourbridge Project Innovation Center &

Incubator



Free Co-Working Space Incubator & Accelerator Business Resources & Training





Serious Issues with our Model

- Not serving the Low- or Moderate-Income portions of our community
- Financials work only when 25% is covered by grant funds
- Host has to buy 100% of production and at a premium
- Investing is not nearly as 'fluid' nor as easy as selecting an energy provider on PaPowerSwitch.com
- Distributing dividends is not the same as sharing the solar kWhr production
 - Dividends are modest ~2% return, only once per year, and taxable!
 - Selling the 'green' attributes via SRECs So is it still 'solar electricity'??



Community Solar in New York

- Since 2016 500kW to 5MW-scale systems, each typically having 300+ subscribers
- Highly popular with backlog for interconnection approval
- Developer financing via NYSERDA & NY Green Bank
- Multiple developers advertising for subscribers:
 - Low-income assistance can be used
 - Prices nearly always lower than utility rates
 - Little or no upfront cost
 - May transfer tax-credits (if paying upfront)



• But NY is moving to a lower than 1:1 value for kWhrs

Clean Energy Co-op Accomplishments

- IREC's 2016 Best Community Renewable Project Award
- \$174,000 investments in our Preferred Shares
- Paid 2% Preferred Share dividends 2017-2019



- Successfully written 4 of 4 USDA REAP grants, totaling nearly \$53,000
- Our Community Solar systems have produced
 235+MWhrs, enough for 23 'average' PA homes

Questions?

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The 7 Cooperative Principles

- 1. Voluntary and Open Membership
- 2. Democratic Member Control
- **3.** Members' Economic Participation
- 4. Autonomy and Independence
- 5. Education, Training and Information
- 6. Cooperation among Cooperatives
- **7.** Concern for Community

Cooperatives around the world generally operate according to the same core principles and values, adopted by the <u>International Co-operative</u> <u>Alliance</u> in 1995. Cooperatives trace the roots of these principles to the first modern cooperative founded in Rochdale, England in 1844.

Informational Resources

- Summary of renewal energy regulations & efficiency incentives: <u>www.dsireusa.org</u> (then select "PA" Note: PA's Sunshine Grant Program is not currently funded)
- National Renewable Energy Labs: <u>nrel.gov/solar</u>
- PPL Interconnection rules, Tariff sand Pricing: <u>pplelectric.com/at-your-</u> <u>service/electric-rates-and-rules</u>
- Co-op Development Institute: <u>www.cdi.coop</u>
- Keystone Development Center: <u>www.kdc.coop</u>
- National Coop Business Association: <u>www.ncba.coop</u>
- Solar Gardening Institute : <u>solargardens.org</u> (excellent training videos, but PA doesn't have "group net-metering", so we're a Community Supported Energy project by their definitions)
- Books on local investing:
 - Local Dollars, Local Sense by Michael Shuman (especially chapter 3)
 - <u>Localvesting</u> by Amy Cortese
 - Power from the People by Greg Pahl (chapters 5 & 6 are MUST READs)